

5 - 7 June, NH Hotel, Den Haag, The Netherlands

## OUTSOURCING AT A TIPPING POINT

How to leverage the latest in technology, process, & relationship management for outsourcing success.



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#### All times are stated in CEST

DAY 1	WEDNESDAY 5 JUNE
16:30	Check-in, registration, and refreshments
17:30	Welcome to the 2024 PCMG Annual Assembly
	Rob Aitchison & Tara Garavan – Conference chairs
17:40	30 years of PCMG
	Gill Slater, PCMG Chair
18:10	<b>Opening keynote: From Behind the Scenes to the Front Stage: The Hidden Techniques of Unlocking Negotiations</b> Chairs: Richard Scaife and Peyton Howell
	Key insights from a renowned mediator of international conflict:
	<ul> <li>How to identify what is critical for reaching agreement/compromise</li> </ul>
	<ul> <li>Essential skills &amp; practices to prepare and optimise partner discussions</li> </ul>
	<ul> <li>Tuning into the individuals around the table e.g. empathy, hearing vs listening, openness to all views, culturally</li> </ul>
	diverse viewpoints, understanding the "narrative", humility to learn facts & elements that are not known
	<ul> <li>How to steer the mind and heart to put oneself in the other's shoes for truly effective negotiation</li> </ul>
	Nomi Bar-Yaacov, International Negotiator and Mediator, Chatham House
19:15-21:15	Welcome reception – PCMG's first networking event to meet old and new friends and colleagues.
	Syneos. Health



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	THURSDAY 6 JUNE	
08:00	Registration coffee: Wake up and grab a drink, pastry and prepare for the tasty treats ahead!         Sponsored by Comac Medical	
08:50	Day 2 Introduction. Phones off, brains on! Tara Garavan	
09:00	Tipping or tripping point?Chair: Nachichet ChandakA critical assessment of how the role of the Outsourcing Manager emerged from contract management and how it needs to evolveto be a core function. Models, chemistry, organisational fit, regulatory need. Learning from the past to retain and grow relevancein future for companies of all sizes, structures, and strategies. What will you add to your next job description?Richard Scaife, Consultant and PCMG Director, OM360 LtdSabine Hutchison, Chief Executive Officer and Co-Founder, Seuss+	
09:50	Giving the Digital Twin a brain Chair: Tim Bearpark Moderator: Karen Roy Everyone's focus is on the patient to optimise patient retention and outcome. This is the ultimate - how patients respond physiologically and behaviourally, bringing together the body and the mind. Kevin Dolgin, Co-Founder, Observia and Affiliated Professor at the Sorbonne Professor Pablo Lamata, Head of Cardiac Modelling and Imaging Biomarkers Group – CMIB and Director, Centre for Doctoral Training in Digital Twins for Healthcare, King's College London	

10:40 - 11:20	Refreshment break: Time to mix, mingle, meet and assess the morning's highlights. Sponsored by Fortrea	Fortrea
11:25	Balancing act – An external perspective on making relationships productive         Moderators: Anna Matranga and Birant Osman         PCMG is pleased introduce an out-of-industry expertise to help unlock the potential of outsourcing ridentifying components to build a long-term relationship with 'purpose'. We turn a critical eye on curdeveloping and maintaining relationships, improving collaborations, and generating genuine value for Amy Brann, Founder, Synaptic Potential	irrent approaches to
12:05	<ul> <li>Spin the Wheel of Collaboration!</li> <li>Chair: Rob Aitchison; Moderator: Varun Grover</li> <li>Natural selection – only the fittest relationships will survive: Industry pressures are forcing CRO-Sponsor relationships to evolve; with new challenges, new outsourcing models and new levels of trust now needed. If managed correctly, a strong relationship can deliver true quality, time and cost value that can tip the balance between success and failure. How do we get there and what are our options?</li> <li>Werner Gladinnes, VP, Clinical Development Operations and Program Management, Immunic Therapeutics</li> <li>Terttu Haring, Clinical Operations Executive, Syneos Health</li> <li>Piet Theisohn, VP, Clinical Development &amp; Operations, Bayer Pharma R&amp;D</li> </ul>	
13:00	Lunch: Chance to digest more than the morning's feast of information. Sponsored by Eurofins	S BioPharma Services
14:10	Outsourcing Superpowers: How Technology Can Transform Outsourcing Manager Productivity         Chair: Eleanor Clark         Assessing the impact of technology advancements in clinical sourcing. Embracing the potential of AI and other technology         solutions to reduce errors, non-value added tasks and de-risk the sourcing process.         Anca Copaescu, Founder and Chief Executive Officer, Strategikon Pharma         Brenda Medina, Global Head of Clinical Business Operations, Kyowa Kirin	
15:00	Sustaining Sustainability. An update from the PCMG Sustainability Initiative The world is at an environmental tipping point. Plug in to the latest information on PCMG's team investigating how outsourcing practices can contribute to improvements in operational practices today and tomorrow since we launched this initiative in 2023 and through the February 2024 workshop.	

	Andrew Goodvin, Thierry Escudier and Stuart McGuire
15:15	PCMG OUTSOURCING IMPACT – Hyperlinking to the future of outsourcing practice       If outsourcing is at a tipping point, let's push it in the right direction. PCMG has engaged with external expertise to stimulate and guide the whole assembly to define practical innovations in outsourcing practice. We will go beyond interaction and create new material for publication and implementation across the industry including: <ul> <li>Data quality</li> <li>Site/Patient engagement</li> <li>Internal collaboration &amp; training</li> </ul>
	Data & technology     Trial ecosystem collaboration     Kailash Swarna, Managing Director, Accenture
16:00	Refreshment break: Time for tea and outsourcing tips Sponsored by Fortrea Fortrea
16:30	PCMG OUTSOURCING IMPACT CONT'D         Further development, consolidation and reporting of the working groups leading to conclusions, summary and next steps to produce new outsourcing standards and guidance.         Sponsored by 4C Associates
17:45	Lifetime achievement award         PCMG's recognition of an individual who has contributed to the world of outsourcing. Raise your glass to         The Toast is sponsored by Advarra
18:00	Close Day 1
19:00	Coach transfer to dinner – all aboard for a very special event!
19:30	The PCMG 30 <sup>th</sup> Anniversary Gala Dinner         Sponsored by Parexel         1994 saw the opening of the Channel Tunnel and the formation of another great way to         bring people together PCMG! We have a very special anniversary event to celebrate         our 30 years. Everyone is invited!         Dress code: Black tie and posh frocks please!
	The Louwman Museum



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DAY 3	FRIDAY 7 JUNE
08:30	Registration coffee: Wakey wakey!         Sponsored by Comac Medical         COMAC MEDICAL
09:00	Introduction to the final day Impact session – the final vote
09:15	Opening Pandora's Box: Unlocking untapped potential in Outsourcing partnershipsChair: Steven De HertefeltModerators: Charlotte Perrin & Najet Ben SalahSuppliers have expertise gained from across many more trials than most sponsors. Suppliers also have to ensure profitability through efficiency so why don't sponsors engage and use this resource earlier and more effectively? This session will examine how to break the barriers to engaging suppliers' knowledge, processes, innovations to improve trial delivery and outcomes.Elham Pazirandeh-Micol, Director, Clinical Operations, Nestlé Health Science Libbi Rickenbacher, Director, Strategy, 4G Clinical 
10:10	Falling-together, not failing apart         Chair: Christine McGrath         Moderator: Thierry Escudier         Relationships matter. Relationships between the main parties involved in the delivery of a clinical trial cannot be left to chance.         Understanding the mechanisms and motivations of Sponsor, CROs, Sites and Regulators can make the difference between         productive or destructive interaction and clinical trial outcomes.         Professor Saul Faust, Professor of Paediatric Immunology & Infectious Diseases, University of Southampton         Christian Felter, Sanofi         Yvanne Enever, Founder and Chief Executive Officer, PHARMExcel
11:10 - 11:50	Refreshment break

	The Practical Reality of Artificial Intelligence
11:50	Chair: Tim Hardman
	Moderator: Mark Bee
	Looking at how the Pharma & Biotech sector is and (should be) collaborating to use AI most impactfully and <i>intelligently</i> . Practical applications and real-life use cases shared for exploration and implementation in day-to-day workplace reality.
	Leon von Wouwe, Clinical Innovation Director, Volv Global SA
	Benoit Cuyvers, Product Manager, ArtiQ
	Nicolas Huet, CluePoints
12:50	The Bleeding Edge
	Chair: Birant Osman
	Sourcing practices in Pharma have remained relatively unchanged for decades. What opportunities might we have overlooked
	outside our sector? We assess the progress of external industries progress to identify what can carve and what may cut new
	opportunities and redefine vendor relationships for the future.
	Will Sillar, Managing Partner, 4C Associates
13:30	Closing remarks
13:40	Lunch and departure